

GENERAL FUND

General Fund	2021	2021	2022	2022	2023	2024	2025	
	Budget	Actuals	Budget	Forecast	Budget	Budget	Budget	Note
	(\$000's)	(\$000's)	(\$000's)	(\$000's)	(\$000's)	(\$000's)	(\$000's)	
Revenue								
Taxation	32,196	32,234	34,067	34,080	35,735	39,788	42,977	
Taxes Allocated to Capital	(269)	(7,632)	(1,000)	(1,000)	(720)	(1,000)	(1,000)	
Government Grants	2,142	1,877	459	1,340	572	459	458	
User Charges	7,182	9,094	8,116	8,198	8,776	8,876	9,066	
Investment Income	450	445	500	1,025	1,000	500	500	
Total Revenue	41,701	36,018	42,142	43,643	45,363	48,623	52,001	
Expenditures (By Department)								
General Government	13,521	12,880	14,591	15,094	15,545	15,815	16,222	
Community Services	11,179	9,895	11,577	11,643	12,210	13,757	15,356	
Public Safety	8,754	8,465	9,659	9,575	10,136	10,885	11,085	
Planning & Development	1,770	1,582	1,825	1,586	2,024	2,184	2,246	
Public Works & Engineering	8,297	7,638	8,524	8,943	9,078	9,214	9,375	
Amortization	8,257	7,685	7,856	7,856	7,338	7,523	9,663	
Total Expenditures	51,778	48,145	54,032	54,697	56,331	59,378	63,947	
Net Revenue (Expenditures)	(10,077)	(12,127)	(11,890)	(11,054)	(10,968)	(10,755)	(11,946)	
Interfund Transfers								
(To) From Water & Sewer Fund	1,145	1,145	1,174	1,174	1,200	1,230	1,261	
(To) From Solid Waste Management Fund	349	349	358	358	394	402	410	
(To) From Land Development Fund	379	379	389	389	540	551	562	
(To) From Reserve	(50)	(223)	114	83	(2)	49	49	
Total Interfund Transfers	1,823	1,650	2,035	2,004	2,132	2,232	2,282	
Change in Fund Balance								
Before Reallocation of Expenses Related to Investment in Tangible Capital Assets	(8,254)	(10,477)	(9,855)	(9,050)	(8,836)	(8,523)	(9,664)	
Reallocation of Expenses Related to Investment in Tangible Capital Assets	8,257	7,964	7,856	7,856	7,338	7,523	9,663	
Change in Fund Balance	3	(2,513)	(1,999)	(1,194)	(1,498)	(1,000)	(1)	
Opening Balance	7,633	13,253	13,357	10,740	9,546	8,048	7,048	
Closing Balance	7,636	10,740	11,358	9,546	8,048	7,048	7,047	

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General Fund - Expenditures by Division & Object	2021 Budget (\$000's)	2021 Actuals (\$000's)	2022 Budget (\$000's)	2022 Forecast (\$000's)	2023 Budget (\$000's)	2024 Budget (\$000's)	2025 Budget (\$000's)	Note
Expenditures (By Division)								
General Government								
Fiscal Services	454	734	499	500	485	535	596	
Mayor & Council	1,416	1,259	1,405	1,361	1,502	1,547	1,595	
City Administration	3,213	2,900	3,743	3,717	4,178	4,189	4,259	
Corporate Services	7,130	6,645	7,492	7,232	7,675	7,890	8,072	
Economic Development & Strategy	1,308	1,342	1,452	2,284	1,705	1,654	1,700	
Total General Government	13,521	12,880	14,591	15,094	15,545	15,815	16,222	
Community Services								
Directorate	1,404	1,174	1,435	1,511	1,599	1,752	1,791	
Arenas	2,596	2,226	2,698	2,597	2,832	2,893	2,961	
Library	1,350	1,271	1,435	1,431	1,465	1,492	1,519	
Parks	1,459	1,483	1,457	1,471	1,563	1,577	1,608	
Recreation	861	693	879	971	912	932	948	
Pool	1,892	1,626	1,983	2,020	2,032	3,284	4,662	
Curling Club	147	81	151	123	164	169	171	
City Hall	665	612	723	719	789	801	817	
Wildcat Cafe	25	15	26	26	41	25	26	
Fieldhouse	780	714	790	774	813	832	853	
Total Community Services	11,179	9,895	11,577	11,643	12,210	13,757	15,356	
Public Safety								
Directorate	689	421	548	548	588	612	636	
Fire	6,617	6,774	7,597	7,525	8,035	8,708	8,830	
Municipal Enforcement	1,448	1,270	1,514	1,502	1,513	1,565	1,619	
Total Public Safety	8,754	8,465	9,659	9,575	10,136	10,885	11,085	
Planning & Development								
Directorate	673	512	584	517	626	650	668	
Planning & Lands	716	674	827	694	988	1,123	1,152	
Building Services	381	396	414	375	410	411	426	
Total Planning & Development	1,770	1,582	1,825	1,586	2,024	2,184	2,246	



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	Budget	Actuals	Budget	Forecast	Budget	Budget	Budget	Note
	(\$000's)	(\$000's)	(\$000's)	(\$000's)	(\$000's)	(\$000's)	(\$000's)	
Public Works & Engineering								
Directorate	898	827	951	958	982	1,003	1,021	
City Garage	822	896	842	930	994	1,029	1,020	
Public Transit	2,380	2,119	2,621	2,927	2,974	3,022	3,079	
Roads & Sidewalks	4,197	3,796	4,110	4,128	4,128	4,160	4,255	
Total Public Works & Engineering	8,297	7,638	8,524	8,943	9,078	9,214	9,375	
Total Expenditures	43,521	40,460	46,176	46,841	48,993	51,855	54,284	
Details of All O&M								
Wages & Benefits	26,251	25,360	27,855	27,153	29,396	31,367	32,628	
General Services	7,245	6,295	7,927	9,434	8,724	8,797	8,940	
Materials	2,728	2,101	2,921	2,823	2,843	3,046	3,256	
Maintenance	1,840	1,440	1,898	1,940	1,969	2,119	2,197	
Utility -Fuel	688	516	728	686	1,001	1,144	1,437	
Utility -Power	2,247	2,053	2,298	2,184	2,389	2,578	2,881	
Vehicle O&M	672	648	714	750	664	645	651	
Others (Insurance, grants & bad debts)	1,850	2,047	1,835	1,871	2,007	2,159	2,294	
Amortization	8,257	7,685	7,856	7,856	7,338	7,523	9,663	
Total Details of O&M	51,778	48,145	54,032	54,697	56,331	59,378	63,947	

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