

GENERAL FUND

General Fund	2020 Actuals (\$000's)	2021 Budget (\$000's)	2021 Forecast (\$000's)	2022 Budget (\$000's)	2023 Budget (\$000's)	2024 Budget (\$000's)	Note
Revenue							
Taxation	31,405	32,196	32,160	34,067	37,602	38,846	
Taxes Allocated to Capital	-	(269)	(269)	(1,000)	(1,000)	(1,000)	
Government Grants	2,458	2,142	1,836	459	459	459	
User Charges	7,213	7,182	7,931	8,116	8,174	8,243	
Investment Income	634	450	503	500	500	500	
Total Revenue	41,710	41,701	42,161	42,142	45,735	47,048	
Expenditures (By Department)							
General Government	12,026	13,521	14,239	14,591	15,024	15,521	
Community Services	9,441	11,179	11,083	11,577	11,811	12,058	
Public Safety	8,641	8,754	8,911	9,659	10,135	10,448	
Planning & Development	1,399	1,770	1,786	1,825	1,979	2,058	
Public Works & Engineering	7,401	8,297	7,824	8,524	8,651	8,880	
Amortization	7,921	8,257	8,257	7,856	8,087	8,528	
Total Expenditures	46,829	51,778	52,100	54,032	55,687	57,493	
Net Revenue (Expenditures)	(5,119)	(10,077)	(9,939)	(11,890)	(9,952)	(10,445)	
Interfund Transfers							
(To) From Water & Sewer Fund	1,255	1,145	1,145	1,174	1,203	1,233	
(To) From Solid Waste Management Fund	340	349	349	358	367	376	
(To) From Land Development Fund	377	379	379	389	398	408	
(To) From Reserve	(279)	(50)	(86)	114	(100)	(100)	
Total Interfund Transfers	1,693	1,823	1,787	2,035	1,868	1,917	
Change in Fund Balance							
Before Reallocation of Expenses Related to Investment in Tangible Capital Assets	(3,426)	(8,254)	(8,152)	(9,855)	(8,084)	(8,528)	
Reallocation of Expenses Related to Investment in Tangible Capital Assets	8,221	8,257	8,257	7,856	8,087	8,528	
Change in Fund Balance	4,795	3	105	(1,999)	3	-	
Opening Balance	8,457	7,633	13,252	13,357	11,358	11,361	
Closing Balance	13,252	7,636	13,357	11,358	11,361	11,361	

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General Fund -Expenditures by Division & Object	2020 Actuals (\$000's)	2021 Budget (\$000's)	2021 Forecast (\$000's)	2022 Budget (\$000's)	2023 Budget (\$000's)	2024 Budget (\$000's)	Note
Expenditures (By Division)							
General Government							
Fiscal Services	452	454	468	499	544	600	
Mayor & Council	1,224	1,416	1,354	1,405	1,504	1,559	
City Administration	3,108	3,213	3,433	3,743	3,763	4,043	
Corporate Services	6,150	7,130	7,048	7,492	7,552	7,739	
Economic Development & Strategy	1,092	1,308	1,936	1,452	1,661	1,580	
Total General Government	12,026	13,521	14,239	14,591	15,024	15,521	
Community Services							
Directorate	1,523	1,404	1,345	1,435	1,461	1,478	
Arenas	2,171	2,596	2,524	2,698	2,750	2,813	
Library	1,201	1,350	1,348	1,435	1,461	1,493	
Parks	1,142	1,459	1,541	1,457	1,503	1,524	
Recreation	633	861	858	879	892	909	
Pool	1,438	1,892	1,874	1,983	2,032	2,086	
Curling Club	105	147	142	151	154	161	
City Hall	575	665	660	723	726	740	
Wildcat Cafe	13	25	25	26	27	28	
Fieldhouse	640	780	766	790	805	826	
Total Community Services	9,441	11,179	11,083	11,577	11,811	12,058	
Public Safety							
Directorate	514	689	766	548	568	591	
Fire	6,672	6,617	6,701	7,597	8,017	8,275	
Municipal Enforcement	1,455	1,448	1,444	1,514	1,550	1,582	
Total Public Safety	8,641	8,754	8,911	9,659	10,135	10,448	
Planning & Development							
Directorate	406	673	688	584	606	631	
Planning & Lands	589	716	717	827	974	1,021	
Building Services	404	381	381	414	399	406	
Total Planning & Development	1,399	1,770	1,786	1,825	1,979	2,058	



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General Fund -Expenditures by Division & Object	2020 Actuals (\$000's)	2021 Budget (\$000's)	2021 Forecast (\$000's)	2022 Budget (\$000's)	2023 Budget (\$000's)	2024 Budget (\$000's)	Note
Public Works & Engineering							
Directorate	941	898	905	951	982	1,001	
City Garage	907	822	969	842	855	868	
Public Transit	1,691	2,380	2,119	2,621	2,680	2,791	
Roads & Sidewalks	3,862	4,197	3,831	4,110	4,134	4,220	
Total Public Works & Engineering	7,401	8,297	7,824	8,524	8,651	8,880	
Total Expenditures	38,908	43,521	43,843	46,176	47,600	48,965	
Details of All O&M							
Wages & Benefits	24,745	26,251	26,447	27,855	28,934	29,781	
General Services	6,053	7,245	7,529	7,927	8,143	8,369	
Materials	2,033	2,728	2,712	2,921	2,913	3,017	
Maintenance	1,391	1,840	1,817	1,898	1,916	1,969	
Utility -Fuel	482	688	647	728	742	771	
Utility -Power	2,000	2,247	2,181	2,298	2,367	2,439	
Vehicle O&M	595	672	677	714	720	721	
Others (Insurance, grants & bad debts)	1,609	1,850	1,833	1,835	1,865	1,898	
Amortization	7,921	8,257	8,257	7,856	8,087	8,528	
Total Details of O&M	46,829	51,778	52,100	54,032	55,687	57,493	

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