

GENERAL FUND

General Fund	2018 Actuals (\$000's)	2019 Budget (\$000's)	2019 Forecast (\$000's)	2020 Budget (\$000's)	2021 Budget (\$000's)	2022 Budget (\$000's)	Note
Revenue							
Taxation	27,928	30,680	30,691	31,387	34,267	36,276	
Taxes Allocated to Capital	(600)	(1,491)	(1,491)	-	(1,260)	(1,700)	
Government Grants	1,060	503	1,325	527	390	390	
User Charges	8,578	8,798	8,420	8,517	8,609	8,664	
Investment Income	532	350	650	500	400	300	
Total Revenue	37,498	38,840	39,595	40,931	42,406	43,930	
Expenditures (By Department)							
General Government	11,636	12,575	12,921	13,483	13,740	14,327	
Community Services	10,459	10,372	10,477	10,833	11,260	11,511	
Public Safety	7,530	8,336	8,523	8,760	9,110	9,486	
Planning & Development	1,668	1,789	1,691	1,699	1,877	1,945	
Public Works & Engineering	7,176	7,471	7,606	8,025	8,299	8,592	
Amortization	7,035	7,703	7,703	7,809	7,530	7,187	
Total Expenditures	45,504	48,246	48,921	50,609	51,816	53,048	
Net Revenue (Expenditures)	(8,006)	(9,406)	(9,326)	(9,678)	(9,410)	(9,118)	
Interfund Transfers							
(To) From Water & Sewer Fund	1,213	1,243	1,243	1,255	1,286	1,319	
(To) From Solid Waste Management Fund	334	342	342	340	349	357	
(To) From Land Development Fund	189	193	193	377	386	396	
(To) From Reserve	(419)	(76)	(11)	(90)	(140)	(140)	
Total Interfund Transfers	1,317	1,702	1,767	1,882	1,881	1,932	
Change in Fund Balance							
Before Reallocation of Expenses Related to Investment in Tangible Capital Assets	(6,689)	(7,704)	(7,559)	(7,796)	(7,529)	(7,186)	
Reallocation of Expenses Related to Investment in Tangible Capital Assets	7,053	7,703	7,703	7,809	7,530	7,187	
Change in Fund Balance	364	(1)	144	13	1	1	
Opening Balance	5,441	5,752	5,805	5,949	5,962	5,963	
Closing Balance	5,805	5,751	5,949	5,962	5,963	5,964	

GENERAL FUND

General Fund - Expenditures by Division & Object	2018 Actuals (\$000's)	2019 Budget (\$000's)	2019 Forecast (\$000's)	2020 Budget (\$000's)	2021 Budget (\$000's)	2022 Budget (\$000's)	Note
Expenditures (By Division)							
General Government							
Fiscal Services	330	452	550	466	469	472	
Mayor & Council	1,250	1,344	1,318	1,403	1,435	1,474	
City Administration	2,766	2,947	3,001	3,599	3,501	3,816	
Corporate Services	6,130	6,783	6,673	7,056	7,328	7,522	
Economic Development & Strategy	1,160	1,049	1,379	959	1,007	1,043	
Total General Government	11,636	12,575	12,921	13,483	13,740	14,327	
Community Services							
Directorate	1,542	1,407	1,428	1,402	1,416	1,460	
Arenas	2,457	2,130	2,513	2,483	2,535	2,591	
Library	1,097	1,265	1,247	1,376	1,410	1,451	
Parks	1,458	1,345	1,263	1,381	1,560	1,551	
Recreation	674	825	747	813	861	880	
Pool	1,723	1,881	1,757	1,815	1,881	1,941	
Curling Club	121	129	133	132	136	139	
City Hall	647	591	601	621	639	658	
Wildcat Cafe	19	18	19	26	22	22	
Fieldhouse	721	781	769	784	800	818	
Total Community Services	10,459	10,372	10,477	10,833	11,260	11,511	
Public Safety							
Directorate	534	802	755	724	865	901	
Fire & Ambulance	5,470	5,400	5,631	5,625	5,894	6,145	
Municipal Enforcement	1,418	1,404	1,431	1,565	1,486	1,538	
Emergency Management	108	730	706	846	865	902	
Total Public Safety	7,530	8,336	8,523	8,760	9,110	9,486	
Planning & Development							
Directorate	673	629	539	570	595	623	
Planning & Lands	654	789	762	755	899	933	
Building Services	341	371	390	374	383	389	
Total Planning & Development	1,668	1,789	1,691	1,699	1,877	1,945	
Public Works & Engineering							
Directorate	935	855	1,074	873	914	947	
City Garage	894	828	709	924	932	947	
Public Transit	1,638	1,734	1,734	1,908	1,957	2,005	
Roads & Sidewalks	3,709	4,054	4,089	4,320	4,496	4,693	
Total Public Works & Engineering	7,176	7,471	7,606	8,025	8,299	8,592	
Total Expenditures	38,469	40,543	41,218	42,800	44,286	45,861	



General Fund -Expenditures by Division & Object	2018 Actuals (\$000's)	2019 Budget (\$000's)	2019 Forecast (\$000's)	2020 Budget (\$000's)	2021 Budget (\$000's)	2022 Budget (\$000's)	Note
Details of All O&M							
Wages & Benefits	23,271	24,797	24,625	25,702	27,087	28,120	
General Services	5,881	6,581	7,150	6,990	7,014	7,305	
Materials	2,037	2,317	2,359	2,596	2,519	2,594	
Maintenance	1,792	1,644	1,656	1,748	1,823	1,867	
Utility -Fuel	697	587	684	711	679	696	
Utility -Power	2,110	2,134	2,195	2,276	2,342	2,406	
Vehicle O&M	976	688	668	923	948	977	
Others (Insurance, grants & bad debts)	1,705	1,795	1,881	1,854	1,874	1,896	
Amortization	7,035	7,703	7,703	7,809	7,530	7,187	
Total Details of O&M	45,504	48,246	48,921	50,609	51,816	53,048	

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